

Town Manager's Recommended Capital Improvement Program



**Select Board
November 15, 2021**

Establishing a Target

$$\begin{array}{c} \text{Prior Non-} \\ \text{Exempt Debt} \\ \text{Service} \\ + \\ \text{New Non-} \\ \text{Exempt Debt} \\ \text{Service} \\ + \\ \text{General Fund} \\ \text{Revenue} \\ = \\ \text{Total Non-} \\ \text{Exempt Plan} \end{array}$$

- Non-exempt target has been set at 5.72% of revenue
 - *The FY 2023 CIP is slightly less than target at 5.49% of revenue*



Capital Improvement Program

Funding Source	Total
General Fund Revenue	2,756,500
General Fund Borrowing	5,250,000
Use of Free Cash	1,870,340
Special Dedicated Funds	1,364,279
Water and Sewer Enterprise Funds	6,560,000
Total	17,801,119



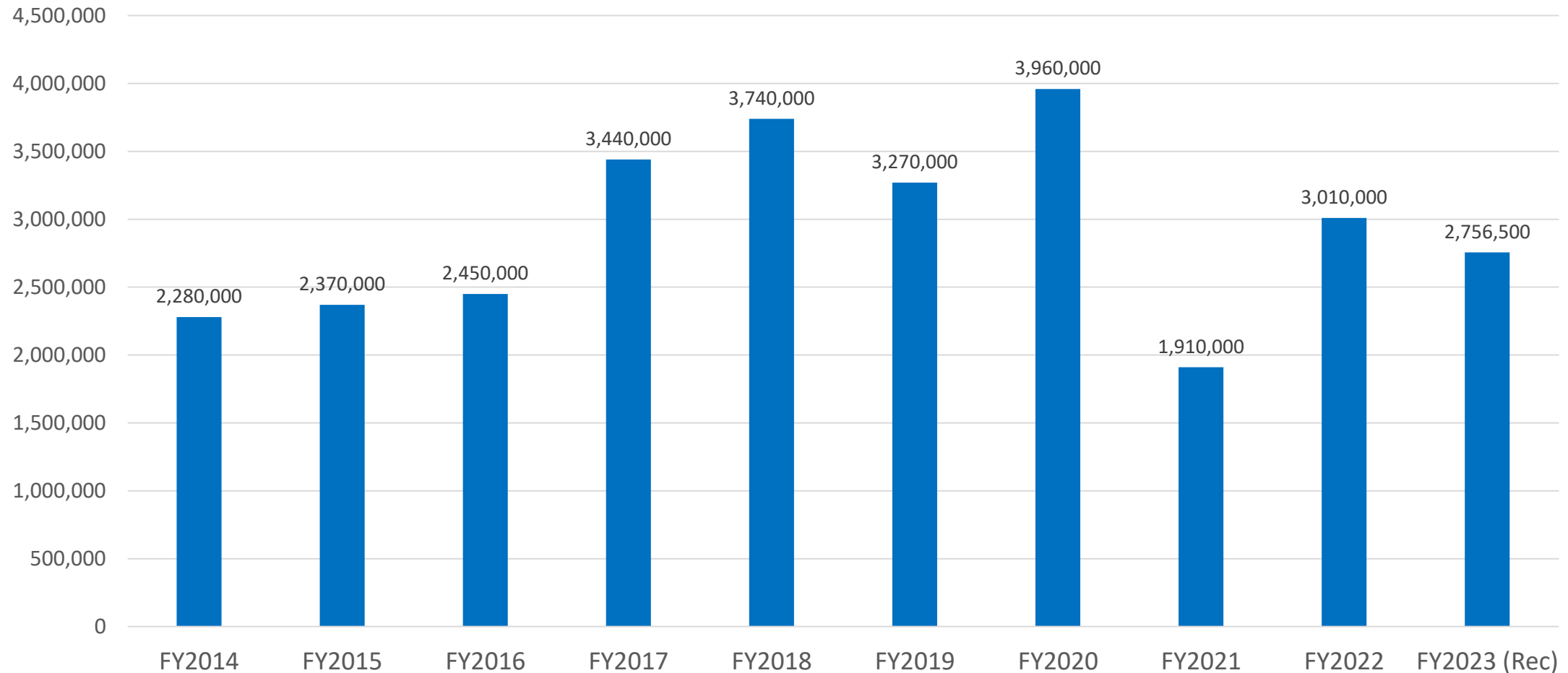
General Fund Revenue Projects

Total
\$2,756,500

Project #	Description	Amount
TM-1	Participatory Capital Budgeting	\$30,000
CDP-7	Conservation Land Management	\$15,000
CDP-8	Review of Andover Wetlands Protection By-Law	\$20,000
SUS-1	Climate and Sustainability Action Plan	\$40,000
FIN-1	MUNIS Financial Software Improvements	\$15,000
FIN-2	Patriot Assessing Software Upgrade	\$30,000
DPW-7a	Public Works Vehicles - Small	\$150,000
DPW-28	Spring Grove Cemetery Improvements	\$20,000
FAC-1	Town Projects - Buildings	\$445,000
FAC-2	Town Projects – Mech. & Electrical	\$345,000
FAC-3	Town & School Security Projects	\$100,000
FAC-4	Town Vehicle Replacement	\$65,000
FAC-5	Town Park and Playground Improvements	\$120,000
FAC-7	Town & School Energy Initiatives	\$90,000
SCH-1	School Projects – All Schools	\$870,000
SCH-2	School Projects – By Building	\$401,500



General Fund Revenue – Appropriation History



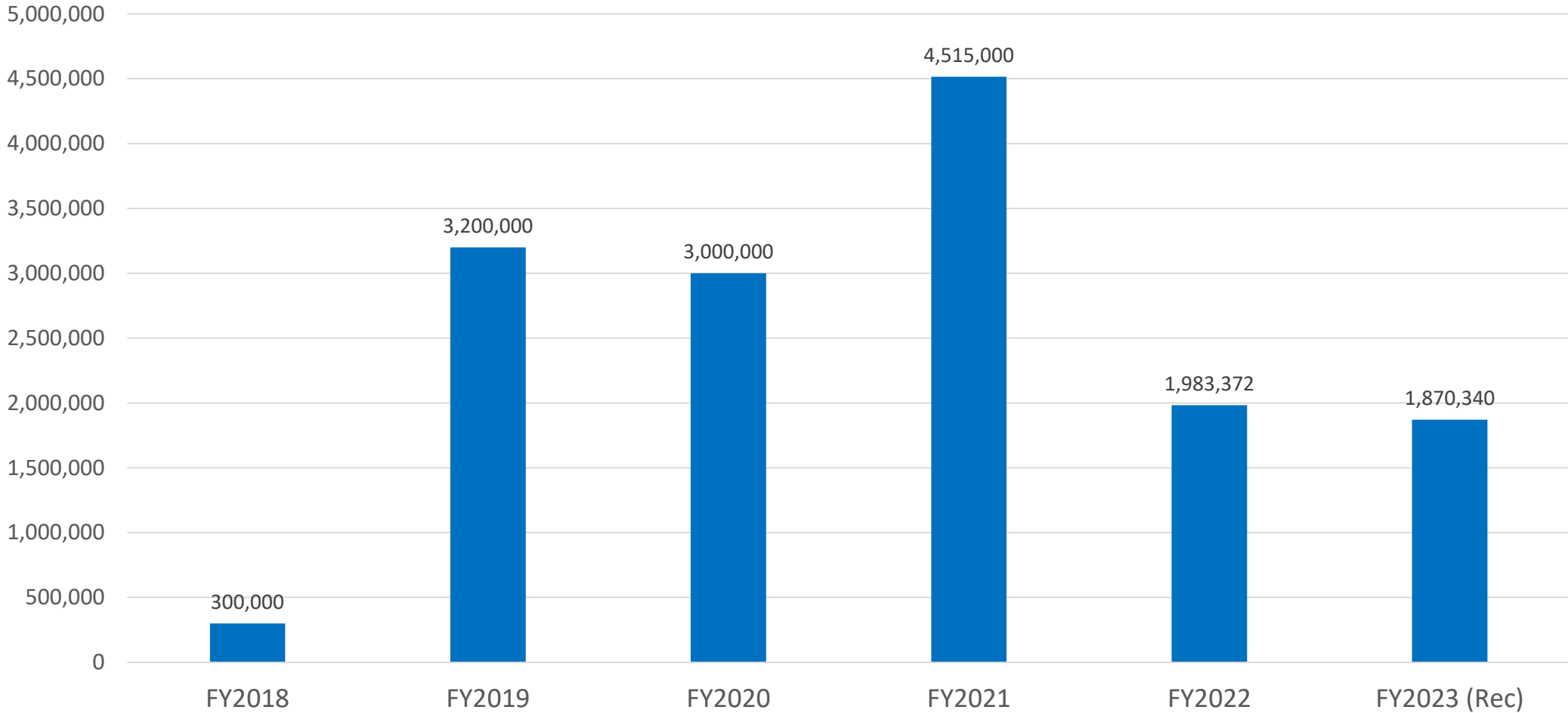
Free Cash

Total
\$1,870,340

Project #	Description	Amount
FR-1	Fire Apparatus Replacement	\$145,000
IT-1	Annual Staff Device Refresh	\$379,363
IT-2	Annual Student Device Refresh	\$436,477
IT-3	IT Platforms and Infrastructure	\$454,500
POL-1	Police Vehicle Replacement	\$205,000
DPW-2	Minor Sidewalk Repairs	\$250,000



Free Cash– Appropriation History



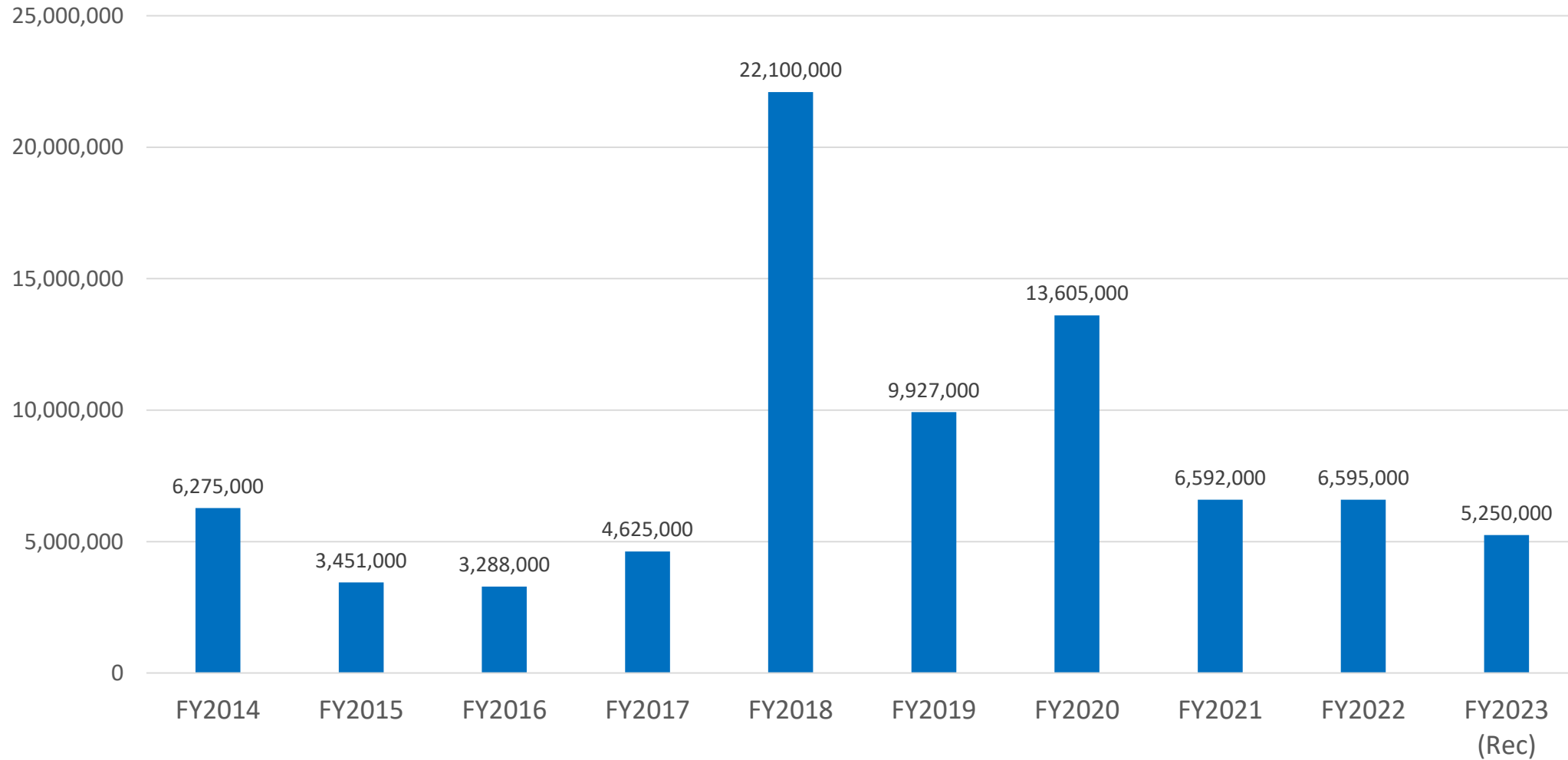
General Fund Borrowing

Total
\$5,250,000

Project #	Description	Amount
FR-2	Multi-Band Portable Radios	\$200,000
DPW-4	Town Sidewalk Program	\$850,000
DPW-7b	Public Works Vehicles – Large	\$400,000
FAC-5	Town Parks & Playground Improvements	\$550,000
FAC-6	Major Town Projects	\$1,600,000
SCH-5	Major School Projects	\$1,650,000



General Fund Borrowing – Appropriation History



Special Dedicated Funds

Project #	Description	Amount
DPW-1	Annual Road Maintenance	\$1,364,279

Total
\$1,364,279



Water and Sewer Enterprise Funds

Total
\$6,560,000

Project #	Description	Amount
DPW-12	Water & Sewer Vehicles (WER)	\$350,000
DPW-14	Water Main Replacement Projects (WEB)	\$6,000,000
DPW-34	Dale Street Pumping Station (SEB)	\$210,000



Water & Sewer– Appropriation History

